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Quarterly Budget Report



2nd Quarter 2021

City of Chicago
2nd Quarter 2021

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Content and Purpose

This quarterly report contains an overview of the City's operating revenues and expenditures through the second quarter of 2021, as compared to budgeted amounts, and explains any notable trends or aberrations in these numbers.

The purpose of this quarterly public report on the City's revenues and expenditures is twofold. First, it ensures that the City is consistently monitoring its revenues and expenditures so that it can proactively respond to unanticipated changes or emerging trends, and second, these reports increase the transparency of City finances. The City is ultimately accountable to its taxpayers to use the revenue it brings in efficiently and effectively to deliver the highest quality services, and quarterly public reporting provides taxpayers with the information they need to hold the City to this standard.

The revenue and expenditure information in this report is organized by City fund. For definitions of the City's budgeted funds and revenue sources, please refer to the Budget Overview book and the Budget Forecast report. This report focuses on local fund operating revenues and expenditures. The quarterly budget report does not include information on grant funds, property tax levy, debt service funds, or capital expenditures. Information on those areas can be found in the Budget Overview book.

Timeframe and Limitations

The information in this report is the most accurate and up-to-date information available at the time of publication. However, this report is not an audited financial statement and the numbers provided herein are preliminary and subject to change as the year progresses. No data on revenues and expenditures is final until the City has completed its annual audit and finalized its Comprehensive Annual Financial Report (CAFR), which is released in the summer of each year for the prior year. It should be noted that the City balances its budget on an annual basis, and that each fund's revenues and expenditures may not align on a quarterly basis. This is the result of the inherent seasonality of many of these revenue streams and expenses, as is further described in the following pages.

With respect to revenues: The City regularly monitors and adjusts its revenue projections based on to-date revenue performance and other developments that may affect City revenues in order to form a more accurate picture of the City's financial position. As a result of this process, the City develops revenue projections for each month. These projections reflect historical patterns, seasonality, and other known factors that may affect certain revenue streams. These projections are used to develop the "2021 Q2 Budget" amounts shown in the tables in this report. The "2021 Q2 Estimate" presented in the tables in this report are the City's current estimates, as of the date of this report, of its collected revenues through the second quarter. As previously mentioned, no data on revenues and expenditures is final until the City has completed its annual audit and releases its CAFR. The numbers contained in this report remain estimates pending adjustments that will be made as additional information and collections are received by the City. For example, certain revenues, as noted herein, are collected and distributed by the State, and there is a time delay in when information on the amount of actual collections is provided to the City, and in some cases, a delay in when the City receives actual distributions. In addition, a small portion of the fees and fines attributable to a given quarter typically arrive later in the year due to delinquencies and disputed payments, and the actual amount of such revenues is not known until all payments are received.

With respect to expenditures: The "2021 YR Budget" amounts presented in the expenditure tables in this report reflect the total department budget by fund from the 2021 Annual Appropriation Ordinance. The City does not provide quarterly expenditure budget estimates as many expenditures are cyclical, seasonal or otherwise fluctuate and are managed on an ongoing basis to not exceed the total annual appropriations per department. The "2021 Q2 Estimate" for expenditures are extracted directly from the City's financial management system. Expenditures include funds that are encumbered but may not yet have been spent, such as the full-year cost of property rentals and payments under certain technology maintenance and licensing contracts. These figures represent a snapshot of City expenditures at a certain point in time and do not reflect final adjustments made to prepare the City's CAFR.

Certain Finance General expenditures, such as debt payments, healthcare costs, and transfers to other funds, are not entered into the City's financial management system until the end of the year and may not be captured in this report. Also, across all departments and all funds, the payroll expenses for the final pay period of the quarter will not have been entered into the system until the following month, and therefore, are not captured in this report.

City of Chicago
2nd Quarter 2021

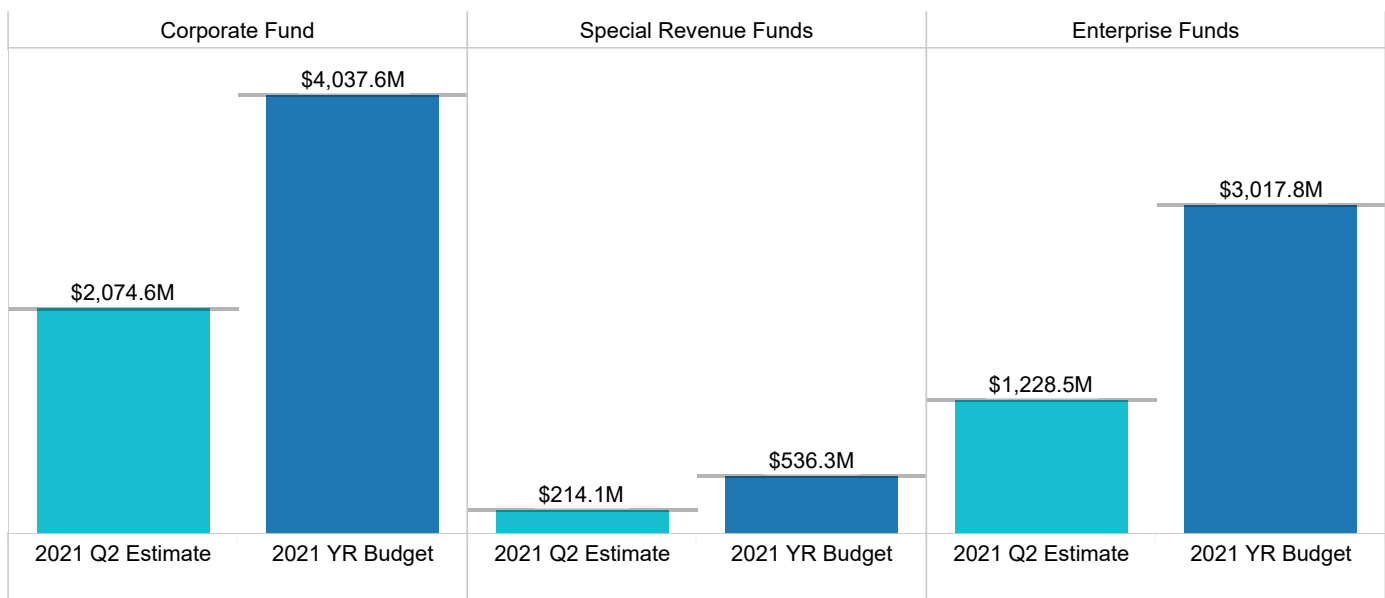
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Summary of Local Funds

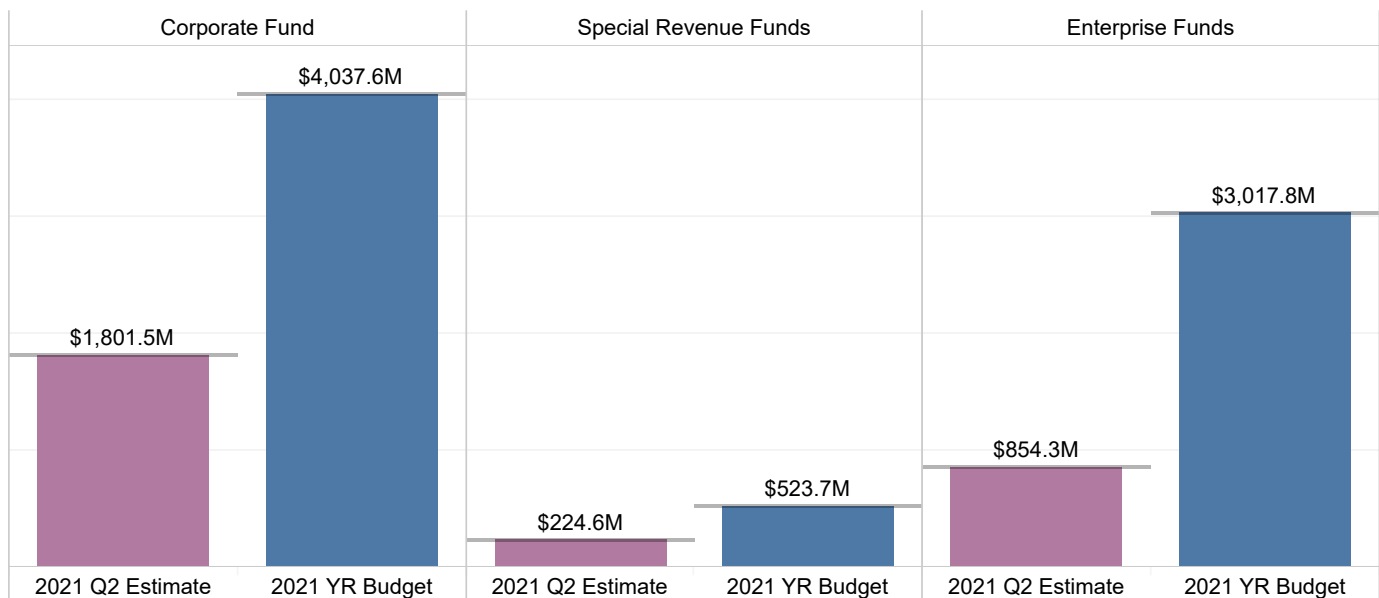
The City's local funds are comprised of the Corporate Fund, Special Revenue Funds, and Enterprise Funds. These funds are the primary funds the City utilizes to support citywide operations including public safety, garbage collection, water and sewer services, and operations at the airports.

Altogether, local fund revenues ended the second quarter above budget at approximately 46.3 percent of full-year budgeted revenue expectations. The second quarter expenditures were roughly 38.0 percent of the full-year budgeted expectations.

Revenue



Expenditures



City of Chicago
2nd Quarter 2021

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Revenue - Corporate Fund

Total Corporate Fund revenues finished the second quarter at 9.5 percent above budgeted expectations primarily due to increases in certain economically sensitive tax revenues.

Income tax, Personal Property Replacement Tax (PPRT) and Other Intergovernmental revenues ended the second quarter over budget by \$120.0 million, or 52.0 percent. This is due to better than expected income tax and PPRT receipts.

Transaction taxes ended the second quarter over budget by \$82.8 million, or 35.3 percent, driven primarily by an increase in Personal Property Lease Tax by \$63.3 million, and increase in Real Property Transfer Tax of \$20.2 million. With the 2021 budget, the City increased the Personal Property Lease Tax to 9.25 percent, however, revenues are performing better than expected from the projections accounting for this change.

Business tax revenue decreased \$10.6 million, or 35.2 percent, due to a decrease in Hotel Tax. This loss is due to continued impacts from the pandemic on both business travel and tourism that are slower to experience a return to pre-pandemic levels.

Similarly, recreation tax revenue is below budgeted projections for the second quarter by \$12.0 million, or 10.3 percent, driven primarily by a decrease in Amusement Tax. Amusement Tax was impacted early by the COVID-19 pandemic and is experiencing a slower recovery, with the majority of Amusement Tax derived from in-person amusements including sporting events, concerts and theater events.

Transportation tax revenue is also below budgeted expectations in the second quarter by \$35.3 million, or 24.2 percent, heavily impacted by the pandemic and resulting changes in business and travel activity. This decrease is caused primarily by a \$13.0 million drop in Parking Tax and a \$20.1 million decrease in Ground Transportation Tax.

The residual Sales Tax revenue from the Sales Tax Securitization Corporation (STSC) through the second quarter was \$324.2 million, 20.6 percent, or \$55.4 million, above budgeted expectations. This is recorded in the category "Proceeds and Transfers In."

Certain sales taxes imposed by the City and collected by the City were not sold to the STSC and therefore do not flow to the STSC. These revenues continue to be reflected in 'Sales and Use Taxes' in the chart on the following pages. In total, the City's Sales and Use Tax revenue experienced an increase in the second quarter of \$.83 million, or 2.0 percent. These revenues have experienced a stronger recovery from the pandemic than others,

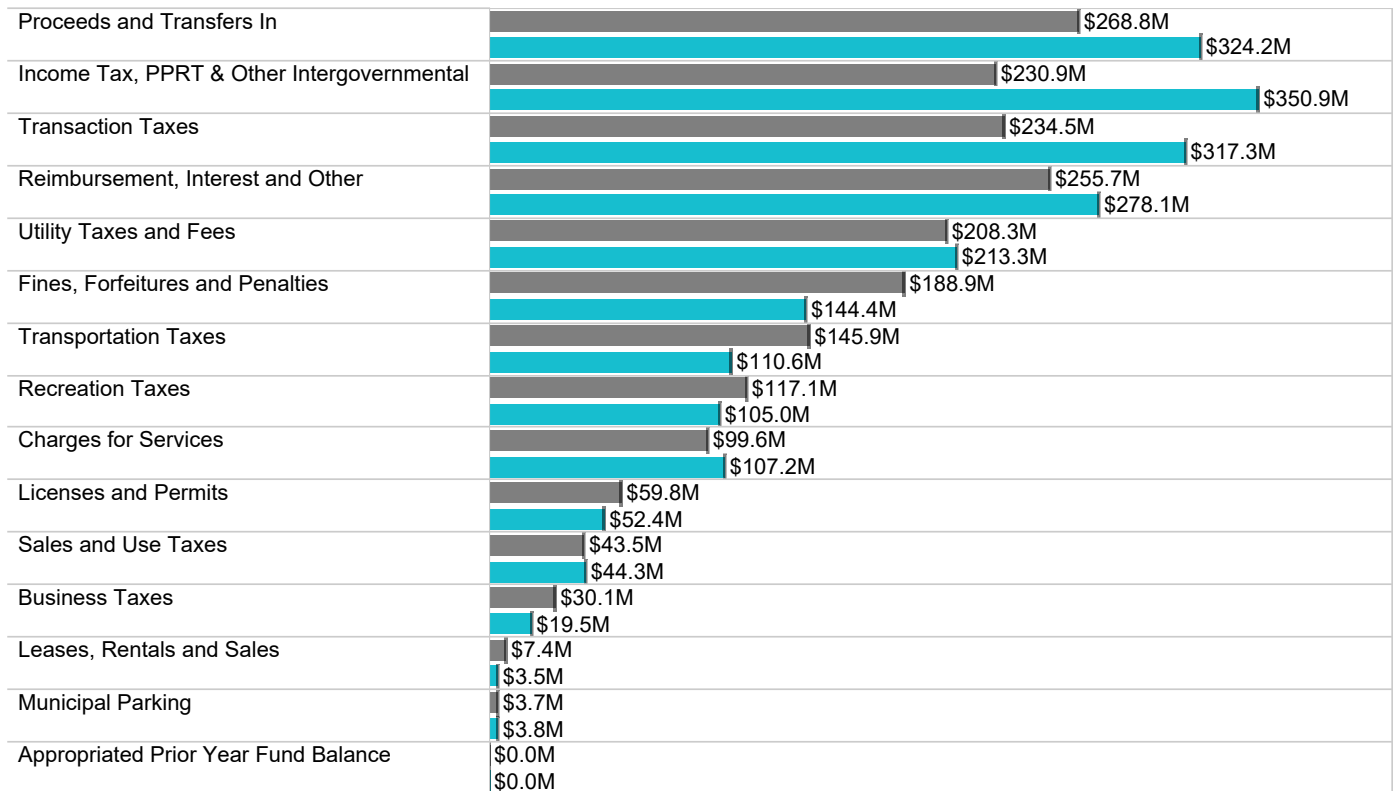
Non-tax revenue is slightly below budget projections for the second quarter by \$25.6 million, or 4.2 percent. This is driven primarily by fines, forfeitures and penalties, and licenses and permits. Fines, forfeitures and penalties are down \$44.4 million due to delayed collections from enforcement. Licenses and permits are also down from projections by \$7.4 million, or 12.4 percent in the second quarter.

City of Chicago
2nd Quarter 2021

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Revenue - Corporate Fund

		2021 Q2 Budget	2021 Q2 Estimate	2021 YR Budget
Tax Revenue	Business Taxes	\$30.1M	\$19.5M	\$66.1M
	Income Tax, PPRT & Other Intergovernmental	\$230.9M	\$350.9M	\$414.6M
	Recreation Taxes	\$117.1M	\$105.0M	\$223.9M
	Sales and Use Taxes	\$43.5M	\$44.3M	\$63.6M
	Transaction Taxes	\$234.5M	\$317.3M	\$478.1M
	Transportation Taxes	\$145.9M	\$110.6M	\$308.7M
	Utility Taxes and Fees	\$208.3M	\$213.3M	\$390.8M
Proceeds and Transfers In	Proceeds and Transfers In	\$268.8M	\$324.2M	\$612.2M
Non-Tax Revenue	Charges for Services	\$99.6M	\$107.2M	\$277.9M
	Fines, Forfeitures and Penalties	\$188.9M	\$144.4M	\$381.5M
	Leases, Rentals and Sales	\$7.4M	\$3.5M	\$39.3M
	Licenses and Permits	\$59.8M	\$52.4M	\$119.2M
	Municipal Parking	\$3.7M	\$3.8M	\$7.6M
	Reimbursement, Interest and Other	\$255.7M	\$278.1M	\$543.1M
Appropriated Prior Year Fund Balance	Appropriated Prior Year Fund Balance	\$0.0M	\$0.0M	\$111.0M
Grand Total		\$1,894.1M	\$2,074.6M	\$4,037.6M



■ 2021 Q2 Budget ■ 2021 Q2 Estimate

City of Chicago
2nd Quarter 2021

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Revenue - Special Revenue Funds

Vehicle Tax Fund

Proceeds from the sale of vehicle stickers consistently make up the largest portion of the Vehicle Tax Fund, with revenues in the second quarter ending flat with budgeted projections at \$77.7 million. Overall, the Vehicle Tax Fund was above budgeted projections in the second quarter by \$3.3 million, or 5.3 percent, offset by decreases to pavement cut and other reimbursements and revenue.

Motor Fuel Tax Fund

Revenues in the Motor Fuel Tax (MFT) Fund come from two primary sources – the State's Motor Fuel Tax and revenue from fees paid by tour boat operators and concessionaires along the Riverwalk. Revenue to the MFT Fund was above second quarter budgeted expectations by \$.7 million, or 1.4 percent.

Revenue from Chicago Riverwalk concessions and tour boat operations as well as MFT revenues have been pledged to pay debt service on both outstanding MFT bonds and a loan issued by the U.S. Department of Transportation under the Transportation Infrastructure Finance Innovation Act (TIFIA). The City used proceeds from the TIFIA loan to fund expansion of the Chicago Riverwalk.

Garbage Fee Fund

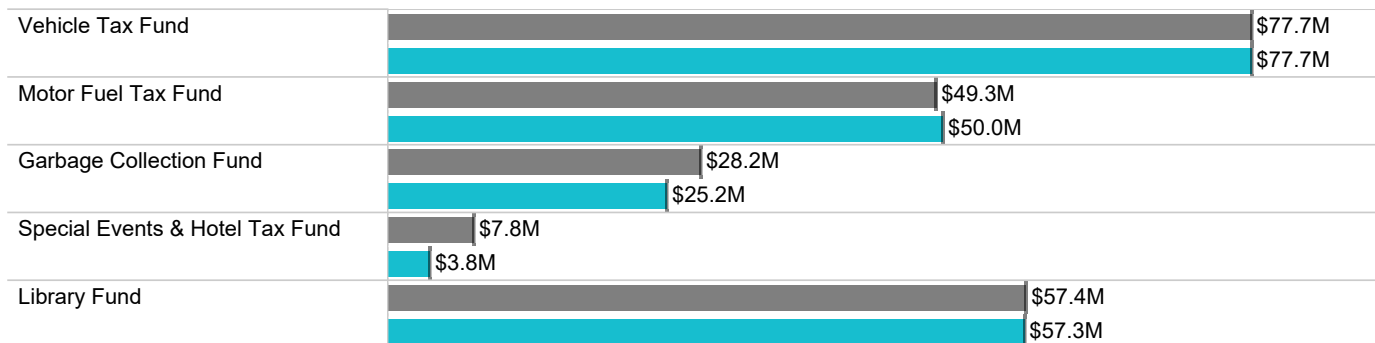
The City collected approximately \$25.2 million in garbage fee revenue through the second quarter, which is below the budget by \$3.0 million, or 10.6 percent. This is primarily due to collections being in arrears.

Special Events & Hotel Tax Fund

The Special Events and Hotel Tax Fund revenue for the second quarter was below budgeted expectations, a decrease of 51.4 percent, or \$4.0 million, due to decreases to both the Hotel Operators' Occupation Tax by 44.1 percent, and decreases to recreation fees, rentals and other charges by 82.8 percent. These losses are due to impacts from the pandemic on both business travel and tourism, as well as the cancellation of events across the city.

Library Fund

Revenue from the City's Library Fund does not generally fluctuate from budgeted levels, as the majority of this revenue comes from the City's Property Tax levy.



■ 2021 Q2 Budget

■ 2021 Q2 Estimate

City of Chicago
2nd Quarter 2021

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Revenue - Enterprise Funds

Water and Sewer Funds

The Water and Sewer Funds operate as commercial enterprises with each fund deriving its revenue from charges for service and associated user fees. The Water Fund ended the second quarter below budgeted expectations by 4.1 percent, while the Sewer Fund also ended the quarter below budgeted expectations by 1.1 percent. Some of this likely is the result of billing changes that will be offset throughout the course of the year. In addition, the Water and Sewer Funds overall budgets reflect the seasonality in usage along with overall reduction in water use attributable to citywide water conservation efforts.

Aviation Funds

The Midway and O'Hare Airport Funds operate as commercial enterprises. Each airport derives its revenue from charges and associated user fees, and revenue is aligned with fund expenditures. Revenues are derived from landing fees and terminal rent payments from the airlines, as well as car rentals, parking, food and beverage sales, and retail concessionaires at the airport locations. Combined, these revenues cover the full cost of airport operations, debt service and the costs incurred by other City departments providing support to the airports.

	2021 Q2 Budget	2021 Q2 Estimate	2021 YR Budget
Water Fund	\$385.6M	\$369.6M	\$783.7M
Sewer Fund	\$185.3M	\$183.3M	\$375.7M
O'Hare Airport Fund	\$507.3M	\$507.3M	\$1,521.9M
Midway Airport Fund	\$168.3M	\$168.3M	\$336.6M
Grand Total	\$1,246.5M	\$1,228.5M	\$3,017.8M

City of Chicago
2nd Quarter 2021

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Expenditures

As stated in the beginning of this document, the "2021 YR Budget" amounts presented in the expenditure tables in this report reflect the total department budget from the 2021 Annual Appropriation Ordinance. The City does not provide quarterly expenditure budget estimates as many expenditures are cyclical, seasonal or otherwise fluctuate and are managed on an ongoing basis to not exceed the total annual appropriations per department and fund.

Finance and Administration

Finance and administration functions include essential City services, such as accounting, contract management, legal and administrative services, and technology and systems expertise. The departments that perform these functions include the City Clerk, the City Treasurer, Department of Finance, Department of Human Resources, Department of Law, Department of Assets, Information and Services, Department of Procurement Services, Office of Budget and Management, and the Office of the Mayor.

Infrastructure Services

Infrastructure services are provided by the Department of Streets and Sanitation (DSS) and the Chicago Department of Transportation (CDOT). Corporate Funds are used to provide City services – recycling and garbage collection; tree trimming and graffiti removal; maintenance of Chicago's streets, sidewalks, and bridges; and the planning and engineering behind this infrastructure. DSS is primarily funded through the Corporate Fund with additional expenditures, including garbage collection, towing and vehicle impoundment, and snow removal funded with Special Revenue Funds. Much of the City's major infrastructure construction performed by CDOT is funded through Special Revenue Funds, State and federal grants, TIF, and bond financings, and thus is not represented as a Corporate Fund expenditure.

Public Safety

Each year, the largest portion of Corporate Fund spending is dedicated to public safety functions, including services provided through the Chicago Police Department, the Chicago Fire Department, the Office of Emergency Management and Communications, the Police Board, and the Civilian Office of Police Accountability (previously called the Independent Police Review Authority). Beginning in 2020, this also includes the Office of Public Safety Administration. Public safety departments have not experienced reductions to the extent that other segments of the workforce have over the past 10 years. Over the last 10 years, public safety positions have made up approximately 60.0 percent of total Corporate Fund expenditures each year.

City Development

City development activities provided through the Department of Planning and Development (DPD) include planning and zoning; the promotion of retail, industrial, and commercial projects. While these activities are mostly funded through State and federal grants, the corporate budget in 2021 included \$11.0 million in funding for DPD. Grant funding for DPD and the projects they support are discussed in more detail in the grants section. In 2019, the City added the Department of Housing, which created a department focused exclusively on supporting access to housing and implementing the City's affordable housing strategies. The Department of Cultural Affairs and Special Events, which manages the promotion of tourism, cultural planning, and the coordination of special events, is supported almost solely by the City's Special Events and Municipal Hotel Operators' Occupation Tax Fund.

Community Services

Community services are provided through the Department of Family and Support Services, the Chicago Department of Public Health, the Chicago Public Library (CPL), and the Mayor's Office for People with Disabilities.

Regulatory

Regulatory services include the activities of six departments. The Department of Buildings enforces design, construction, and maintenance standards and promotes conservation and rehabilitation through permitting and inspection. The Department of Business Affairs and Consumer Protection is responsible for business licensing and consumer protection activities, including the regulation of minimum wage compliance, ground transportation, and food trucks. Additional regulatory departments include the Board of Ethics, Animal Care and Control, Office of the Inspector General and License Appeal Commission.

Legislative and Elections

The legislative and elections departments manage the City's legislative and election functions, while also maintaining and promoting the efficient and accurate administration of all local, State, and federal elections. This includes City Council and its staff, committees and legislative offices, and the Board of Election Commissioners. The City Council is the legislative body of the City of Chicago, consisting of the aldermen elected from each of the 50 wards to serve four-year terms. The Board of Election Commissioners registers voters and administers local, State, and federal elections within Chicago.

Finance General

Citywide expenses include contract and information technology costs, payments for legal costs and settlements and judgments, pension payments, employee benefits and other costs that are budgeted separately from the City's operating departments. These expenses are largely citywide personnel-related expenses such as healthcare costs and workers compensation.

City of Chicago
2nd Quarter 2021

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Expenditures - Local Funds

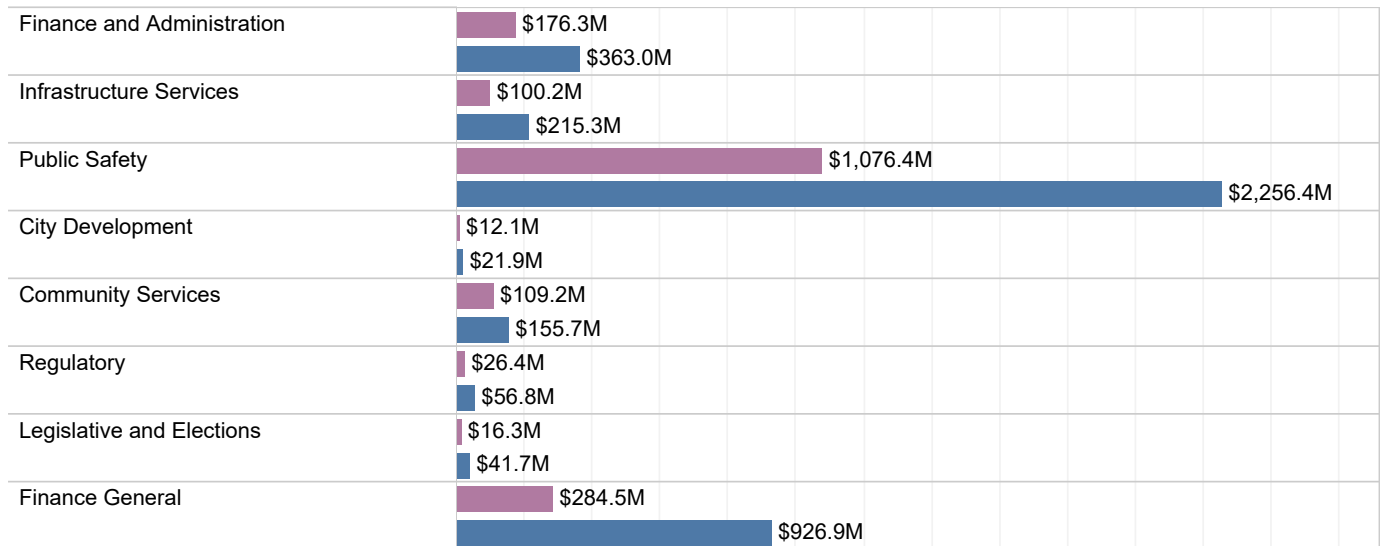
		Quarterly Estimate	YR Budget	% Spent
Corporate Fund	Corporate Fund	\$1,801.5M	\$4,037.6M	44.6%
Special Revenue Funds	Garbage Collection Fund	\$27.5M	\$62.2M	44.3%
	Library Fund	\$54.6M	\$125.8M	43.4%
	Motor Fuel Tax Fund	\$48.8M	\$114.7M	42.5%
	Special Events and Municipal Hotel Operators' Occupation Tax Fund	\$7.7M	\$26.6M	28.9%
	Vehicle Tax Fund	\$86.1M	\$194.5M	44.2%
Enterprise Funds	Chicago Midway Airport Fund	\$83.0M	\$336.6M	24.7%
	Chicago O'Hare Airport Fund	\$361.1M	\$1,521.9M	23.7%
	Sewer Fund	\$128.7M	\$375.7M	34.3%
	Water Fund	\$281.5M	\$783.7M	35.9%
Grand Total		\$2,880.4M	\$7,579.2M	38.0%

City of Chicago
2nd Quarter 2021



Expenditures - Corporate Fund

The Corporate Fund is the City's general operating fund, supporting basic City operations and services, such as public safety, public health, refuse collection and tree trimming. In the second quarter, total Corporate Fund expenditures totaled 44.6 percent of the total annual appropriation.



■ 2021 Q2 Estimate
 ■ 2021 YR Budget

City of Chicago
2nd Quarter 2021

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Expenditures - Corporate Fund

		Quarterly Estimate	YR Budget	% Spent
Finance and Administration	City Clerk	\$1.7M	\$3.8M	43.6%
	City Treasurer	\$0.7M	\$1.6M	44.9%
	Department of Administrative Hearings	\$2.9M	\$7.8M	37.8%
	Department of Assets, Information, and Services	\$121.7M	\$229.9M	52.9%
	Department of Finance	\$25.6M	\$64.9M	39.5%
	Department of Human Resources	\$2.7M	\$6.2M	42.9%
	Department of Law	\$12.9M	\$29.8M	43.4%
	Department of Procurement Services	\$2.5M	\$6.1M	40.8%
	Office of Budget And Management	\$1.3M	\$2.9M	45.2%
	Office of The Mayor	\$4.3M	\$9.9M	43.3%
Infrastructure Services	Chicago Department of Transportation	\$17.3M	\$45.2M	38.2%
	Department of Streets and Sanitation	\$82.9M	\$170.1M	48.7%
Public Safety	Chicago Fire Department	\$301.0M	\$644.4M	46.7%
	Chicago Police Department	\$753.2M	\$1,556.8M	48.4%
	Civilian Office of Police Accountability	\$5.3M	\$13.3M	39.9%
	Office of Emergency Management and Communications	\$5.4M	\$10.7M	50.8%
	Office of Public Safety Administration	\$11.3M	\$30.6M	36.8%
	Police Board	\$0.2M	\$0.6M	28.5%
Community Services	Commission on Human Relations	\$0.4M	\$1.1M	37.5%
	Department of Family and Support Services	\$71.1M	\$95.4M	74.6%
	Department of Public Health	\$36.8M	\$57.3M	64.1%
	Mayor'S Office For People With Disabilities	\$0.9M	\$1.9M	50.4%
City Development	Department of Housing	\$7.2M	\$10.0M	72.3%
	Department of Planning and Development	\$4.9M	\$11.9M	41.3%
Regulatory	Board of Ethics	\$0.4M	\$0.9M	42.6%
	Chicago Animal Care and Control	\$2.9M	\$7.0M	40.6%
	Department of Buildings	\$9.6M	\$21.4M	45.1%
	Department of Business Affairs and Consumer Protection	\$10.1M	\$19.5M	52.2%
	License Appeal Commission	\$0.1M	\$0.2M	31.5%
	Office of Inspector General	\$3.4M	\$7.9M	42.6%
Legislative and Elections	Board of Election Commissioners	\$4.4M	\$13.9M	31.9%
	City Council	\$11.8M	\$27.8M	42.6%
Finance General	Finance General	\$284.5M	\$926.9M	30.7%
Grand Total		\$1,801.5M	\$4,037.6M	44.6%

City of Chicago
2nd Quarter 2021

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Expenditures - Special Revenue Funds

Special Revenue Funds are established to account for the operations of specific activities and the revenues generated for carrying out those activities. The City's Special Revenue Funds account for revenue from specific sources that by law must be used to finance specific functions, such as road repair, libraries, 911 services, special events, and tourism promotion. In the second quarter, total Special Revenue Fund expenditures totaled 38.6 percent of the total annual appropriation.

Finance and Administration	\$35.2M	\$60.1M				
Infrastructure Services	\$108.2M	\$246.3M				
City Development	\$6.1M	\$20.5M				
Community Services	\$28.1M	\$72.2M				
Regulatory	\$0.2M	\$0.5M				
Legislative and Elections	\$0.3M	\$0.8M				
Finance General	\$46.6M	\$123.4M				

■ 2021 Q2 Estimate ■ 2021 YR Budget

City of Chicago
2nd Quarter 2021

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Expenditures - Special Revenue Funds

		Quarterly Estimate	YR Budget	% Spent
Finance and Administration	City Clerk	\$2.4M	\$6.7M	35.1%
	Department of Assets, Information, and Services	\$30.6M	\$49.2M	62.2%
	Department of Finance	\$1.5M	\$2.1M	70.8%
	Department of Law	\$0.7M	\$1.7M	40.7%
	Office of The Mayor	\$0.1M	\$0.4M	36.3%
	Total	\$35.2M	\$60.1M	58.7%
Infrastructure Services	Chicago Department of Transportation	\$57.4M	\$133.4M	43.0%
	Department of Streets and Sanitation	\$50.8M	\$113.0M	45.0%
	Total	\$108.2M	\$246.3M	43.9%
Community Services	Chicago Public Library	\$28.1M	\$72.2M	38.9%
	Total	\$28.1M	\$72.2M	38.9%
City Development	Department of Cultural Affairs and Special Events	\$6.1M	\$20.5M	29.8%
	Total	\$6.1M	\$20.5M	29.8%
Regulatory	Department of Buildings	\$0.2M	\$0.5M	36.7%
	Total	\$0.2M	\$0.5M	36.7%
Legislative and Elections	City Council	\$0.3M	\$0.8M	41.8%
	Total	\$0.3M	\$0.8M	41.8%
Finance General	Finance General	\$46.6M	\$123.4M	37.7%
	Total	\$46.6M	\$123.4M	37.7%
Grand Total		\$224.6M	\$523.7M	42.9%

City of Chicago
2nd Quarter 2021

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Expenditures - Enterprise Funds

Enterprise Funds are established to account for the acquisition, operation, and maintenance of government services, such as operating the water and sewer systems and the airports. These self-supporting funds operate like commercial enterprises, in that each pays expenses with revenue derived from charges and user fees for the services it supports. The City's four Enterprise Funds are the Water Fund, Sewer Fund, O'Hare International Airport Fund, and Midway International Airport Fund. In the second quarter, total Enterprise Fund expenditures totaled 28.3 percent of the total annual appropriation.

Finance and Administration	\$52.3M	\$122.6M													
Infrastructure Services	\$453.1M	\$876.8M													
Public Safety	\$32.2M	\$82.8M													
Regulatory	\$3.3M	\$7.6M													
Finance General	\$313.4M	\$1,928.0M													

■ 2021 Q2 Estimate ■ 2021 YR Budget

City of Chicago
2nd Quarter 2021

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Expenditures - Enterprise Funds

		Quarterly Estimate	YR Budget	% Spent
Finance and Administration	City Treasurer	\$0.8M	\$2.0M	39.7%
	Department of Assets, Information, and Services	\$42.4M	\$98.2M	43.2%
	Department of Finance	\$6.0M	\$14.3M	42.0%
	Department of Human Resources	\$0.3M	\$0.6M	47.6%
	Department of Law	\$2.0M	\$5.0M	39.8%
	Department of Procurement Services	\$0.8M	\$2.4M	35.4%
	Office of Budget And Management		\$0.1M	
	Total	\$52.3M	\$122.6M	42.7%
Infrastructure Services	Department of Aviation	\$316.1M	\$584.7M	54.1%
	Department of Water Management	\$137.0M	\$292.1M	46.9%
	Total	\$453.1M	\$876.8M	51.7%
Public Safety	Chicago Fire Department	\$18.0M	\$39.2M	46.0%
	Chicago Police Department	\$13.2M	\$32.6M	40.5%
	Office of Emergency Management and Communications	\$1.0M	\$11.0M	8.8%
	Office of Public Safety Administration	\$0.0M	\$0.1M	2.3%
	Total	\$32.2M	\$82.8M	38.9%
Regulatory	Department of Buildings	\$1.9M	\$4.5M	42.6%
	Office of Inspector General	\$1.3M	\$3.1M	44.0%
	Total	\$3.3M	\$7.6M	43.2%
Finance General	Finance General	\$313.4M	\$1,928.0M	16.3%
	Total	\$313.4M	\$1,928.0M	16.3%
Grand Total		\$854.3M	\$3,017.8M	28.3%

City of Chicago
2nd Quarter 2021

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16
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City of Chicago
Mayor Lori E. Lightfoot
www.cityofchicago.org